







Team Intro

Elm City Communities

Karen DuBois-Walton, Ph.D. – Executive Director

Westville Manor Steering Committee

- Melissa Spears Executive Director, Common Grounds HS, Urban Farms and Environmental Education Center
- Janna Lyons West Haven Public Administrator, Cornell Scott Hill Health Center
- Hon. Michelle Edmonds-Sepulveda Alder, Ward 30, City of New Haven
- Michael Piscitelli Deputy Economic
 Development Administrator, City of New Haven
- Serana Neal-Sanjurjo Executive Director, City of New Haven Livable Cities Initiative
- **Shenae Draughn** Senior Vice President, The Glendower Group, Inc.

- Ed LaChance Vice President, The Glendower Group, Inc.
- Amelia Oliver Center Director, Job Corps
- Joanne Sciulli Executive Director, Solar Youth
- Susan Gray President, Twin Brook Resident Council
- Montreal Godfy President, Westville Manor Resident Council
- Willard Ford President, Wilmont Crossing Resident Council
- Laura Roblee Principal, Katherine Brennan





Team Intro

• The Glendower Group
Real Estate Developer

Kenneth Boroson Architects
 New Haven Architectural firm for 30 Years
 Project Leader, Master Planning, Architecture

• Torti Gallas + Partners

Master Planning

• Freeman Companies
Civil, Landscape, Geotechnical, Traffic

 Censere Consulting Engagement Services

• Sylva Developers
Financial Analysis





Torti Gallas: Firm Overview



EXPERIENCE

100 CITIES • 36 STATES • 15 COUNTRIES

MULTI-CULTURAL FIRM

24 NATIONALITIES • 20 LANGUAGES

ONE OF THE LARGEST NEW URBANIST FIRMS

IN THE UNITED STATES

THOUGHT LEADER

PLANNING AND DESIGN
MIXED-INCOME AND MIXED-USE
NEIGHBORHOOD REVITALIZATION

93 LEED PLATINUM



INEXTRICABLE LINK . ARCHITECTURE, URBAN DESIGN, SUSTAINABILITY

\$30+

CONSTRUCTION

BILLION

45K+

AFFORDABLE
HOUSING UNITS
THE LAST 15 YRS

PEOPLE HOUSED MILLION

HOPE IV & CHOICE NEIGHBORHOOD GRANTS

1000+
COMMUNITIES





Navigating the Process

Process: A Consensus Based Approach

- Establish and Catalyze Momentum for Real Transformation
- Analyze/Understand the Place, People, Challenges and Opportunities
- Use Charrettes/Community Meetings/Workshops
- LISTEN!!
- Form Consensus with Stakeholders, Residents, Clients and Public Officials
- Create a Shared Vision for Community Transformation

















Guiding Principles

- Mixed-income community
- Variety of house types, styles, ownership, and spaces
- Integrate with surrounding context
- Short strings of attached houses
- Minimal stacking
- Two-story height
- Every house has a private entrance and address
- Every house has defined front and back yards with direct access to backyard.
- Parking adjacent to houses

- Provide one parking space per unit
- Create Community Center
- Size units to CFHA design standards
- Maintain unit mix for replacement housing
- Create accessible community and homes
- Design for appropriate density
- Maximize private spaces for residents
- Design community to maximize "eyes on street"





Schedule: Charrette Process

Charrette Schedule

EVENT	DATE	AGENDA	LOCATION
Pre-Charrette Meeting with Westville Manor Steering Committee	September 6	6:00pm	Katherine Brennan School 200 Wilmot Road New Haven, CT 06515
Public Meeting	September 11	 6:00pm - 7:30pm: 1. Community Issues and Orientation 2. Breakout Session - 30 minutes into smaller groups 3. Wants, Needs and Concerns 	West Rock Community Center 295 Wilmot Road New Haven, CT 06515
Design Charrette Day 1	September 24	11:00am –12:00pm: Design and Development Team Meeting 2:00pm – 4:00pm: Open Work Session 6:00pm – 7:30pm: Public Meeting: Comments and Responses to 1st Public Meeting	West Rock Community Center 295 Wilmot Road New Haven, CT 06515
Design Charrette Day 2	September 25	9:00am – 10:00am: Meeting with City Planning and Zoning 10:00am – 11:00am: Meeting with 1st Responders 10:00am – 12:00pm: Open Work Session 2:00pm – 4:00pm: Open Work Session	West Rock Community Center 295 Wilmot Road New Haven, CT 06515
Design Charrette Day 3	September 26	10:00am – 12:00pm: Open Work Session 1:30pm – 4:00pm: Closed Workshops 6:00pm – 7:30pm: Public Meeting	West Rock Community Center 295 Wilmot New Haven, CT 06515



Schedule: Overall

- August, 2018
 Due Diligence and Analysis
- September 11, 2018
 Initial Stakeholder Meeting
- September 24-26, 2018
 Design Charrette
- Week of November 5, 2018
 Stakeholder Presentation of Design Concepts
- Week of December 3, 2018
 Pre-submission meeting with the stakeholders
- December 2018 April 2019
 Submit for City approvals
- January October 2019
 Working Drawings
- November 2019
 Funding Application

- April 2020
 Funding Award announcement by CHFAs
- October 2020
 Closing
- December 2020
 Relocation and Begin Demolition
- January November 2021
 Westville Manor Phase 1 Constuction
- December 2021
 Westville Manor Phase 1 Occupancy
 Begin Phase 2 Demolition
- January November 2022
 Westville Manor Phase 2 Construction
- December 2022
 Westville Manor Phase 2 Occupancy





Affordable Housing: Principles

Physical and Social Challenges

A Wider Range of Challenges

Housing and Neighborhoods

And Regions

Context/Appropriate Densities

- · Finding the Limits of Density
- Leveraging Land Values

Mixed Typologies/Mixed Income

Greater Mixed Use

Quality Design and Construction

Consistency

Public/Private Partnership

- Addressing Competing Interests
- Maximizing Partnerships

An Inclusive Process

- More Inclusion
- True Empowerment



Affordable Housing Design: Nuanced Solutions to Complex, Interrelated Challenges





Discussion











